

MOPANI DISTRICT MUNICIPALITY



2021-2022

THIRD QUARTER PERFORMANCE REPORT

(SECTION 52)

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“To be the Food Basket of Southern Africa and the Tourism Destination of Choice”

LEGISLATION

The development, implementation and monitoring of the Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, “the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA.”

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that “the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the Mayor, Councillors, Municipal Manager, Senior Managers and community.”

The purpose of the SDBIP is to monitor the execution of the IDP and budget, performance of senior management and achievement of the strategic objectives with the Key Performance Indicators set by Council in the IDP. It enables the Municipal Manager to monitor the performance of Senior Managers, the Mayor to monitor the performance of the Municipal Manager, and for the community to monitor the performance of the municipality.

According to the Municipal Finance Act (MFMA) the definition of a SDBIP is: ‘a detailed plan approved by the Mayor of a municipality in terms of section 53

(1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must
(2) indicate-

(a) projections for each month of-

(i) revenue to be collected, by source; and

(ii) operational and capital expenditure, by vote;

(b) Service delivery targets and performance indicators for each quarter’

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Executive Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

The following National Treasury prescriptions, in terms of MFMA Circular 13, as minimum requirements that must form part of the SDBIP are applicable to the Mopani District Municipality:

1. Monthly projections of revenue to be collected by source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote¹
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Detailed capital works plan over three years

1. METHODOLOGY AND CONTENT

The methodology followed by the municipality in the development of the SDBIP is in line with the Logic Model methodology proposed by National Treasury as contained in the Framework for Managing Programme Performance Information [1](FMPPi) that was published in May 2007. The accompanying figure as an extract from the FMPPi is hereby indicated.

The Logic Model was followed whereby desired impacts were identified for each strategic objective with measurements and targets contributing to the achievement of those impacts. This was followed by the identification of programmes and associated outcomes and measurements and targets contributing to the achievement of those outcomes

SUMMARY OF KPAs, GOALS AND STRATEGIC OBJECTIVES

KPA	GOAL	STRATEGIC OBJECTIVE
Municipal Transformation and Organisational Development	Efficient, effective and capable workforce	To inculcate entrepreneurial and intellectual capabilities.
	A learning institution	To strengthen record keeping & knowledge management
Basic Service Delivery	Sustainable infrastructure development and maintenance	To accelerate sustainable infrastructure and maintenance in all sectors of development.
	Clean, safe and hygienic environment, water and sanitation services.	To have integrated infrastructure development.
	Safe, healthy living environment	To improve community safety, health and social well-being
Local Economic Development	Growing economy (through agriculture, mining, tourism and manufacturing).	To promote economic sectors of the District
Spatial Rationale	Sustainable, optimal, harmonious and integrated land development	To have efficient, effective, economic and integrated use of land space.
Financial Viability	Reduced financial dependency and provision of sound financial management	To increase revenue generation and implement financial control systems
Good Governance and Public Participation	Democratic society and sound governance	To promote democracy and sound governance

SERVICE DELIVERY PERFORMANCE SUMMARY 2021/22 3rd QUARTER PERFORMANCE				
The table and graph below illustrates service delivery performance of Mopani District Municipality against the National Key				
KPA's Performance Indicators	No. of Applicable Indicators	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Development	15	11	4	73%
Basic ServiceDelivery	2	2	0	100%
Local Economic Development	6	6	0	100%
Municipal Finance Management Viability	20	9	11	45%
Spatial Rationale	3	3	0	100%
Good Governance and Public Participation	26	19	7	73%
	72	50	22	69%
Overall % = 69%				
KPA's Projects	No. of Applicable Indicators	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Development	8	3	6	37%
Basic ServiceDelivery	38	15	23	39%
Local Economic Development	0	0	0	0%
Municipal Finance Management Viability	3	3	0	100%
Spatial Rationale	0	0	0	0%
Good Governance and Public Participation	0	0	0	0%
	49	21	29	43%
Overall % = 43%				
KPA's Performance Indicators and Projects	No. of Applicable Indicators including projects	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Development	23	11	5	69%
Basic ServiceDelivery	40	17	23	29%
Local Economic Development	6	6	0	100%
Municipal Finance Management Viability	23	17	7	74%
Spatial Rationale	3	3	0	100%
Good Governance and Public Participation	26	19	7	73%
	121	73	42	60%
Overall % = 60%				

The **40%** under performance was due to poor revenue collection (municipalities not transferring as per the WSP agreement). Auditor General findings , Internal audit and Audit Committee resolutions not being fully implemented. Delay in appointing service provider which resulted in low capital and operating budget spent, which may lead to the conditional grant being re-allocated.

Vote Nr	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective	KPA or SO	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2021)	Annual Target (30/06/2022)	Budget 2021/22	3rd Quarter (1 Jan 31 Mar 2022)	3rd Quarter Actual Performance	Challenges	Corrective Measures	Results	KPI Owner	Evidence required
KPA 1: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT KEY PERFORMANCE INDICATORS OUTCOME NINE (OUTPUT 1: IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT, OUTPUT 4: ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOMES)																		
	TLMTOD_01	M_140	To promote democracy and sound governance	To inculcate entrepreneurial and intellectual capabilities	Human Resource Management	To ensure that the reviewed organizational structure is approved by council by 30 May 2022	Council approve the Organisational structure	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Corporate	Council Resolution
	TLMTOD_02	M_136	To promote democracy and sound governance	To inculcate entrepreneurial and intellectual capabilities	Human Resource Management	Reducing the vacancy rate within the financial year	# of vacant positions filled	Number	29	69	Operational	7	50	None	None	G	Director Corporate	Appointment letters
	TLMTOD_03	M_134	To promote democracy and sound governance	Good Governance and Public Participation	Human Resource Management	To monitor the review of policies within a financial year	# Policies reviewed within the financial year	Number	19	32	Operational	N/A	N/A	N/A	N/A	N/A	Director Corporate	Council Resolution
	TLMTOD_04	M_28	To promote democracy and sound governance	Good Governance and Public Participation	Labour Relations	To promote fair labour practice	% of disciplinary cases resolved by end of each year	%	32	100%	Operational	100%	75%	Case postponed to 22 April due to new evidence brought by the Plaintiff	Finalise investigation for the new evidence brought forward	R	Director Corporate	Disciplinary cases reports
	TLMTOD_05	M_144	To promote democracy and sound governance	To inculcate entrepreneurial and intellectual capabilities	Human Resource Management	To inculcate personnel capabilities	# of Work Skills Plan submitted to SETA by June each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Director Corporate	Proof of submission
	TLMTOD_06	M_26	To promote democracy and sound governance	Good Governance and Public Participation	IDP	Approval of the IDP/Budget/PMS process plan by 31 July 2021	Council approve IDP/Budget/ PMS Process Plan	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council resolution
	TLMTOD_07	M_24	To promote democracy and sound governance	Good Governance and Public Participation	IDP	Approval of the Draft 2022/23 IDP by 31 March 2022	Council approve IDP within financial year	Number	1	1	Operational	1	1	None	None	G	Municipal Manager	Council resolution

Vote Nr	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective	KPA or SO	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2021)	Annual Target (30/06/2022)	Budget 2021/22	3rd Quarter (1 Jan 31 Mar 2022)	3rd Quarter Actual Performance	Challenges	Corrective Measures	Results	KPI Owner	Evidence required
	TLMTOD_08	M_25	To promote democracy and sound governance	Good Governance and Public Participation	IDP	Approval of the Final 2022/23 IDP by 31 May 2022	Council approve IDP within financial year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council resolution
	TLMTOD_09	M_40	To promote democracy and sound governance	Good Governance and Public Participation	PMS	Approval of the Final 2022/23 IDP by 31 May 2022	Mayor Approve SDBIP within 28 days after adoption of the Budget and IDP	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Signed SDBIP by the Executive Mayor
	TLMTOD_10	M_38	To promote democracy and sound governance	Good Governance and Public Participation	PMS	To ensure quarterly reporting and compliance within the financial year	# of Quarterly performance reports compiled & approved by council	Number	4	4	Operational	1	1	None	None	G	Municipal Manager	Council resolution
	TLMTOD_11	M_20	To promote democracy and sound governance	Good Governance and Public Participation	PMS	To ensure quarterly reporting and compliance within the financial year	# of Quarterly B2B performance reports compiled & approved by council	Number	4	4	Operational	1	1	None	None	G	Municipal Manager	Council resolution
	TLMTOD_12	M_43	To promote democracy and sound governance	Good Governance and Public Participation	PMS	To ensure that S54 & 56 Managers sign the performance agreements within 30 days after adoption of	Signed Performance Agreements by all S54A & 56 Managers	%	N/A	100%	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Signed Performance Agreements for Sec 54 & 56 Managers
	TLMTOD_13	M_271	To promote democracy and sound governance	To inculcate entrepreneurial and intellectual capabilities	PMS	To ensure PMS is cascaded to lower levels	# of Signed Performance Plan by all level 2 & 3 within the financial year	Number	12	25	Operational	N/A	N/A	N/A	N/A	N/A	Director Corporate	Signed Performance Plan for all level 2 & 3
	TLMTOD_14	M_42	To promote democracy and sound governance	Good Governance and Public Participation	PMS	To ensure quarterly assessments for S54 & 56 Managers is conducted within 30 days after the	# of performance assessments conducted for Sec 54A & 56 Managers	Number	0	2	Operational	1	0	Meeting was rescheduled to the unavailability of members	Planned assessments for week of the 9th to 13 th May 2022	R	Municipal Manager	Performance Assessments report

Vote Nr	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective	KPA or SO	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2021)	Annual Target (30/06/2022)	Budget 2021/22	3rd Quarter (1 Jan 31 Mar 2022)	3rd Quarter Actual Performance	Challenges	Corrective Measures	Results	KPI Owner	Evidence required
	TLMTOD_15	M_39	To promote democracy abd sound governance	Good Governance and Public Participation	PMS	To ensure municipal reporting and compliance within the financial year	Submit Annual Institutional Performance report to CoGHSTA, AG Provincial Treasury and National Treasury by 30 August each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Dated proof of submission to CoGHSTA, AG, Provincial and National Treasury
	TLMTOD_16	M_35	To promote democracy abd sound governance	Good Governance and Public Participation	PMS	To ensure municipal reporting and compliance within the financial year	Submit Mid-Year report to CoGHSTA, Provincial and National Treasury by 25 January each year	Number	1	1	Operational	1	1	None	None	G	Municipal Manager	Dated proof of submission to CoGHSTA & Treasury
	TLMTOD_17	M_36	To promote democracy abd sound governance	Good Governance and Public Participation	PMS	To ensure municipal reporting and compliance	# of Annual Reports tabled in Council by 31 January each year	Number	1	1	Operational	1	1	None	None	G	Municipal Manager	Council resolution
	TLMTOD_18	M_97	To promote democracy abd sound governance	Good Governance and Public Participation	PMS	To ensure municipal reporting and compliance within the financial year	Table Oversight report on the Annual Report in Council by 31 March each year	Number	0	1	Operational	N/A	N/A	N/A	N/A		Municipal Manager	Council resolution
	TLMTOD_19	M_96	To promote democracy abd sound governance	Good Governance and Public Participation	PMS	To ensure municipal reporting and compliance within the financial year	# of Oversight report published in the website after 7 days of adoption	Number	0	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Website screenshots of the report/ Newspaper adverts
	TLMTOD_20		To promote democracy abd sound governance	Good Governance and Public Participation	PMS	To ensure municipal reporting and compliance within the financial year	The Mayor approve adjusted SDBIP within 30 days after budget adjustment each year	Number	1	1	Operational	1	1	None	None	G	Municipal Manager	Council resolution

Vote Nr	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective	KPA or SO	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2021)	Annual Target (30/06/2022)	Budget 2021/22	3rd Quarter (1 Jan 31 Mar 2022)	3rd Quarter Actual Performance	Challenges	Corrective Measures	Results	KPI Owner	Evidence required
	TLMTO D_21	M_32	To promote democracy and sound governance	Good Governance and Public Participation	Legal Services	To improve efficiency and effectiveness of municipal administration within the financial year	% Signed Service Level Agreements within 30 days after the appointment of Service Providers	Percentage, (# of SLA's developed / # of Appointments made)	50%	100%	Operational	100%	100%	None	None	G	Municipal Manager	Dated signed Service Level Agreements
	TLMTO D_22	M_11	To promote democracy and sound governance	Good Governance and Public Participation	Internal Audit	Functionality of Audit within the financial year	Develop Auditor General action plan for current financial year	Number	1	1	Operational	1	1	None	None	G	Municipal Manager	Council resolution
	TLMTO D_25	M_48	To promote democracy and sound governance	Good Governance and Public Participation	Risk management	To ensure effective implementation of risk mitigations actions 30 June	# of Risk reports submitted to Audit Committee	Number	4	4	Operational	1	1	None	None	G	Municipal Manager	Quarterly risk reports
	TLMTO D_26	M_134	To promote democracy and sound governance	Good Governance and Public Participation	Internal Audit	To attain Clean Audit by ensuring compliance to all governance; financial management and reporting requirements by 30 June 2022	% of internal audit findings implemented	Percentage, (# of Internal Audit issues resolved / # of issues raised)	60%	100%	Operational	75%	47%	Slow implementation by Directorates	Enforce implementation and make it the standing items to management	R	Municipal Manager	Resolved & updated AG Action Plan
	TLMTO D_27	M_12	To promote democracy and sound governance	Good Governance and Public Participation	Internal Audit	To attain Clean Audit by ensuring compliance to all governance; financial management and reporting requirements by	% of AG issues resolved	Percentage, (# of Auditor General issues resolved / # of issues raised)	0%	100%	Operational	50% (2020/21)	3%	Slow implementation by Directorates	Enforce implementation through Audit steering committee meetings	R	Municipal Manager	Resolved AG issues and POE's submitted
	TLMTO D_28	M_49 or M_47?	To promote democracy and sound governance	Good Governance and Public Participation	Risk management	To ensure effective implementation of risk mitigations actions 30 June 2022	% of Risk issues resolved	Percentage, (# Risk issues implemented / resolved / # of risks identified)	80%	100%	Operational	75%	75%	None	None	G	Municipal Manager	Resolved Risk issues and POE submitted

Vote Nr	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline 30/06/2021	Annual Target (30/06/2022)	Budget 2021/22	3rd Quarter (1 Jan 31 Mar 2022)	3rd Quarter Actual Performance	Challenges	Corrective Measures	Results	KPI Owner	Evidence requires
KPA 2 : BASIC SERVICE DELIVERY INDICATORS																	
OUTPUT 2: IMPROVING ACCESS TO BASIC SERVICES																	
	TLBSD 01		Sustainable Infrastructure development and maintenance	MIG	To monitor the development and MIG implementation plan within a financial year	Development of MIG implementation Plan by July each year	Number	1	1	Operational	1	N/A	N/A	N/A	N/A	Senior Manager Technical	Approved MIG Implementation Plan
	TLBSD 02	M_18 9 or PRC_01	Sustainable Infrastructure development and maintenance	Water	To have integrated infrastructure development	Development of water demand and conservation managed strategy by 30 June 2022	Number	0	1	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Water	Approved Infrastructure Plan
	11		Sustainable Infrastructure development and maintenance	Water	To have integrated infrastructure development	Development of the waste water risk abatement plan	Number	0	1	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Water	waste water risk abatement plan
	TLBSD 03	PRC_18	To improve community safety, health & wellbeing	Fire	To ensure Clean, safe and hygienic environment, water and sanitation services	Development of District fire Plan by end of June	Number	0	1	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Community	Council resolution
	TLBSD 04	PRC_12	To improve community safety, health & Social wellbeing	Fire	To ensure Clean, safe and hygienic environment, water and sanitation services	Development of Disaster Management Plan by end of June	Number	0	1	Operational	N/A	N/A	N/A	N/A	N/A	Director Community	Council resolution
	TLBSD 05	M_16 4	Sustainable Infrastructure development and maintenance	MIG	To have integrated infrastructure development	# of monthly MIG reports captured on the MIS website (CoGHSTA)	Number	12	11	Operational	3	3	None	None	G	Senior Manager Technical	MIS screenshots (website screenshots)
	TLBSD 06		Sustainable Infrastructure development and maintenance	MIG	To have integrated infrastructure development	# of by-laws gazetted by 30 June 2022	Number	5	5	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council resolution

	TLBSD 07		Clean, safe and hygienic environment, water and sanitation services	Water	To ensure provision of basic services	# of HH with access to water	Number	4 509	6 000	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Water	Water report
	TLBSD 08		Clean, safe and hygienic environment, water and sanitation services	Sanitation	To ensure provision of basic services	# of HH with access to sanitation	Number	7 517	6 852	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Technical	Sanitation reports
	TLBSD 12		Clean, safe and hygienic environment, water and sanitation services	Roads and Transport	To ensure provision of basic services	# in KMs of gravel roads graded	Number (km)	0	2000	Operational	500 km	1 125 km	None	None	G	Senior Manager Technical	Monthly reports

Vote Nr	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline 30/06/2021	Annual Target (30/06/2022)	Budget 2021/21	3rd Quarter (1 Jan 31 Mar 2022)	3rd Quarter Actual Performance	Challenges	Corrective Measures	Results	Responsible Person	Evidence requires
KPA 3 : LOCAL ECONOMIC DEVELOPMENT																	
KEY PERFORMANCE INDICATORS																	
	TLLD_01		To improve community safety, health and social well-being	LED	To ensure sustainable livelihoods within the district	# of jobs created through EPWP	Number	5 134	2 786	Operational	594	2 537	None	None	B	Senior Manager Planning	Proof of jobs created
	TLLD_04		To promote economic sectors of the district	LED	To promote economic sector of the district	# of SEDA trainings conducted	Number	7	4	Operational	1	1	None	None	G	Senior Manager Planning	Training reports
	TLLD_05	PRC_19	To promote economic sectors of the district	LED	To promote economic sector of the district	Review of LED strategy & approved by council by end of June December	Number	0	1	Capital	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning	Council Resolution
	TLLD_06	PRC_18	To promote economic sectors of the district	LED	To ensure Promotion of local economy within the financial year	# of SMME supported through LED	Number	40	100	Operational	30	131	None	None	B	Senior Manager Planning	Proof for SMME s supported
	TLLD_07		To promote economic sectors of the district	EPWP	To ensure Promotion of local economy within the financial year	# of EPWP reports compiled and submitted to Council	Number	6	4	Operational	1	1	None	None	G	Senior Manager Planning	EPWP reports
	TLLD_08	PRC_20	To promote economic sectors of the district	LED	To ensure Coordination of LED forums within the financial year	# of LED District Forums coordinated	Number	3	3	Operational	1	1	None	None	G	Senior Manager Planning	Agenda, Minutes & Attendance register
	TLLD_09		To promote economic sectors of the district	LED	To Coordinate the Exhibition pavilion for emerging local SMMEs in Exhibition shows	# of Marketing Initiated coordinated	Number	0	2	Operational	1	1	None	None	G	Senior Manager Planning	proof for Marketing initiated coordinated
	TLLD_10		To promote economic sectors of the district	Tourism	To promote tourism sector in the District	# of Tourism (INDABA) Engagements coordinated in the District	Number	0	1	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning	Attendance register & Reports

Vote Nr	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline / (30/06/20)	Annual Target (30/06/22)	Budget 2021/22	3rd Quarter (1 Jan 31 Mar 2022)	3rd Quarter Actual Performance	Challenges	Corrective Measures	Results	KPI Owner	Evidence required
KPA 4 MUNICIPAL FINANCIAL VIABILITY KEY PERFORMANCE INDICATORS OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY																	
	TLF V_01		To Increase revenue generation and implement financial control systems	Revenue	To ensure improvement in revenue collection within the financial year	% of revenue collected within the financial year	Percentage (Revenue billed for the year)	41%	95%	Operational	95%	17%	Consumers not paying	Implement the credit control policy	R	CFO	Financial reports
	TLF V_02	M_1 22	To Increase revenue generation and implement financial control systems	Revenue	To monitor debt collections within a financial year	% in debts collected within the financial year	Percentage (Debtors)	36%	80%	Operational	70%	17%	Long outstanding debt is slowly serviced by government departments	Implement the credit control policy	R	CFO	Financial reports
	TLF V_03		To Increase revenue generation and implement financial control systems	Revenue	To monitor the implementation of municipal services within a financial year	# of data cleansing performed (Meter services) within the financial year	Number	0	4	Operational	1	0	MDM as the district don't have access to Meter data cleansing at the locals	Liaise with the revenue managers for proper solution on management of meters	R	CFO	Financial reports
	TLF V_04	M_1 16	To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure that quarterly financial statements are prepared within 14 days after the end of each quarter.	# of quarterly financial statements submitted to Provincial Treasury	Number	0	4	Operational	1	0	Financial statements not done due to Capacity issues	Training of staff for the compilation of the AFS	R	CFO	Dated proof of submission Financial Statements

	TLF V_05	M_1 13	To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Draft Budget within the financial year	Number	1	1	Operational	1	1	None	None	G	CFO	Council Resolution
	TLF V_06		To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Final Budget within the financial year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	CFO	Council Resolution
	TLF V_07	M_1 19	To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Draft Budget policies	Number	11	11	Operational	11	11	None	None	G	CFO	Council Resolution
	TLF V_08		To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Final Budget policies	Number	11	11	Operational	N/A	N/A	N/A	N/A	N/A	CFO	Council Resolution
	TLF V_09	M_1 18	To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Adjustment budget by 28 February each year	Number	1	1	Operational	1	1	None	None	G	CFO	Council Resolution
	TLF V_10	M_1 15	To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	Submit Unaudited annual financial statements by 31 August each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	CFO	Dated proof of submission of Unaudited AFS

	TLF V_11		To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	# of Deviation 32 Registers developed and updated	Number	12	12	Operational	3	3	None	None	G	CFO	Dated proof of Deviation register
	TLF V_12		To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	# of Finance compliance report submitted to Treasuries & CoGHSTA	Number	12	12	Operational	3	3	None	None	G	CFO	Financial reports
	TLF V_13	M_12	To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	Submit monthly Sec 71 reports to Provincial treasury within 10 working days	Number	12	12	Operational	3	3	None	None	G	CFO	Dated proof of submission
	TLF V_14		To Increase revenue generation and implement financial control systems	Supply Chain Management	To Improve financial viability within the financial year	Appointment of Supply Chain Committees by 30 June each year (Specification, Evaluation & Adjudication)	Number	3	3	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Appointment Letters
	TLF V_15	M_127	To Increase revenue generation and implement financial control systems	Supply Chain Management	To Improve financial viability within the financial year	% of Construction Tenders placed on the CIDB website	%	0%	100%	Operational	100%	100%	None	None	G	CFO	Website screenshots
	TLF V_16		To Increase revenue generation and implement financial control systems	Supply Chain Management	To ensure payment of service providers within 30 days of the submission of invoices.	Pay invoices within 30 days of receipt from the service providers	%	69%	100%	Operational	100%	30%	Incomplete invoices submitted to Expenditure for payment and returned to user departments for correction	Ensure that all invoices certified to pay are complete and ready for payment	R	CFO	Dated proof of payment

	TLF V_17	M_1 21	To Increase revenue generation and implement financial control systems	Revenue Management	To ensure improvement in revenue collection within the financial year	# of Revenue Enhancement Strategy revised & approved by council by 30 June each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	CFO	Approved revenue enhancement strategy
	TLF V_18	M_2 52	To Increase revenue generation and implement financial control systems	Assets Management	To ensure compliance with legislation within the financial year	# of GRAP Compliance Assets register Compiled	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	CFO	GRAP compliance Assets register compiled
	TLF V_19		To Increase revenue generation and implement financial control systems	Assets Management	To ensure compliance with legislation within the financial year	# Assets verifications conducted in line with GRAP standards	Number	2	2	Operational	N/A	N/A	N/A	N/A	N/A	CFO	Quarterly Assets verification reports
	TLF V_20	M_0 2	To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% capital budget spent as approved by Council within the financial year	Percentage (Accumulative)	76%	100% Capital Budget spent	Capital	70%	36%	Delay in appointment of service providers	Implementation of acceleration plan for spending on projects	R	CFO/Water & Engineering Director	Financial reports/

	TLF V_21	M_05	To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% Operational and maintenance budget spent as approved by Council within the financial year	Percentage (Accumulative)	98%	100% Operational Budget spent	Operational	70%	52%	Delay in appointment of service providers	Implementation of acceleration plan for spending on projects	R	CFO/Water & Engineering Director	Financial reports/
	TLF V_22	M_174	To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% MIG budget spent as approved by Council within the financial year	Percentage (Accumulative)	100%	100% MIG expenditure	Capital	70%	45%	Delay in appointment of service providers	Implementation of acceleration plan for spending on projects	R	CFO/Water & Engineering Director	Financial reports/
	TLF V_23	M_175	To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% RBIG budget spent as approved by Council within the financial year	Percentage (Accumulative)	100%	100% RBIG expenditure	Capital	70%	83%	None	None	G	CFO/Water & Engineering Director	Financial reports/
	TLF V_24		To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% WSIG budget spent as approved by Council within the financial year	Percentage (Accumulative)	31%	100% WSIG expenditure	Capital	70%	31%	Delay in appointment of service providers	Implementation of acceleration plan for spending on projects	R	CFO/Water & Engineering Director	Financial reports/
	TLF V_25		To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% RRAMS budget spent as approved by Council within the financial year	Percentage (Accumulative)	100%	100% RRAMS expenditure	Capital	70%	50%	Delay in appointment of service providers	Implementation of acceleration plan for spending on projects	R	CFO/Water & Engineering Director	Financial reports/
	TLF V_26		To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% FMG budget spent as approved by Council within the financial year	Percentage	100% FMG expenditure	100% FMG expenditure	Operational	70%	85%	None	None	G	CFO	Financial reports/
	TLF V_27		To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% EPWP budget spent as approved by Council within the financial year	Percentage (Accumulative)	100%	100% EPWP expenditure	Operational	70%	97%	None	None	G	CFO/Water & Engineering Director	Financial reports/

Vote Nr	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline 30/06/2021	Annual Target (30/06/2022)	Budget 2021/22	3rd Quarter (1 Jan 31 Mar 2022)	3rd Quarter Actual Performance	Challenges	Corrective Measures	Results	KPI Owner	Evidence requires
KPA 6 : SPATIAL RATIONALE																	
OUTPUT 2: IMPROVING ACCESS TO BASIC SERVICES																	
	TPSR_01		To have efficient, effective economic and integrated use of space	Spatial Planning	To have sustainable, optimal, harmonious and integrated land development	Percentage, (# of applications received / # of land use applications processed) within 90 days of receipt)	%	100	100%	Operational	100%	100%	None	None	G	Senior Manager Planning	Attendance Register, Minutes
	TPSR_011		To have efficient, effective economic and integrated use of space	Spatial Planning	To have sustainable, optimal, harmonious and integrated land development	# of Municipal Planning Tribunal meetings coordinated	Number	4	4	Operational	1	3	None	None	G	Senior Manager Planning	Attendance Register, Minutes
	TPSR_02	M_16_1	To have efficient, effective economic and integrated use of space	Spatial Planning	To have sustainable, optimal, harmonious and integrated land development	To develop and approve GIS strategy by end of June	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning	Council Resolution
	TPSR_03		To have efficient, effective economic and integrated use of space	GIS	To have sustainable, optimal, harmonious and integrated land development	% in capturing Projects in the GIS system within the financial year	Percentage	39%	100%	Operational	100%	100%	None	None	G	Senior Manager Planning	List of project coordinates in the GIS
	TL_SR_07		To have efficient, effective economic and integrated use of space	Spatial Planning	To have sustainable, optimal, harmonious and integrated land development	# To establish township at Humulani / Matiko-xikaya Village (1000 sites) by 30 June 2022	Number	0	1	R800 004,00	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning	Layout plan & General Plan
	TL_SR_06		To have efficient, effective economic and integrated use of space	Spatial Planning	To have sustainable, optimal, harmonious and integrated land development	# To establish Township at Xivulani Village (1000 sites) by 30 June 2022	Number	0	1	R800 004,00	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning	Layout plan & General Plan

	TL_S R_08		To have efficient, effective economic and intergrated use of space	Spatial Planning	To have sustainable, optimal, harmonious and intergrated land deveolopment	# To establish township at Xihoko Village (1000 sites) by 30 June 2022	Number	0	1	R800 004,00	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning	Layout plan & General Plan
	TL_S R_09		To have efficient, effective economic and intergrated use of space	Spatial Planning	To have sustainable, optimal, harmonious and intergrated land deveolopment	# of Township established at N'wamitwa Village (1000 sites by 30 June 2022	Number	0	1	R800 004,00	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning	Layout plan & General Plan
	TL_S R_07		To have efficient, effective economic and intergrated use of space	Spatial Planning	To have sustainable, optimal, harmonious and intergrated land deveolopment	# of Township established at Gravelotte (400 sites) by 30 June 2022	Number	0	1	R200 000,00	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning	Layout plan & General Plan
			To have efficient, effective economic and intergrated use of space	Spatial Planning	To have sustainable, optimal, harmonious and intergrated land deveolopment	# of SDF reviewed by 30 June 2022	Number	0	1	R999 996	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning	Reviewed SDF

Vote Nr	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective	Program mes	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline(30 /06/2021	Annual Target (30/06/2022)	Budget 2021/2022	3rd Quarter (1 Jan 31 Mar 2022)	3rd Quarter Actual Performance	Challenges	Corrective Measures	Result	KPI Owner	Evidence Required
KPA 5 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION KEY PERFORMANCE INDICATORS OUTCOME 9 (OUTPUT 5: DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL, OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY)																	
	TLG GPP _01		To promote democracy and sound governance	Council	To ensure functionality of Council committee within the financial year.	# of Council Meetings held within the financial year	Number	16	4	Operational	1	3	None	None	G	Municipal Manager	Agenda, Minutes & attendance register
	TL_GGP P_2 4		To promote democracy and sound governance	Council	To ensure functionality of Council committee within the financial year.	% in Implementation of Council Resolutions	Percentage	36	100%	Operational	100%				R	Municipal Manager	Updated Resolutions Register
	TLG GPP _02		To promote democracy and sound governance	Mayoral Committee	To ensure functionality of MAYCO within the financial year.	# of MAYCO meetings held within the financial year	Number	11	4	Operational	1	3	None	None	G	Municipal Manager	Agenda, Minutes & attendance register
	TLG GPP _03		To promote democracy and sound governance	Portfolio	To ensure functionality of Portfolio committees within the financial year.	# of Portfolio committee meetings held within the financial year	Number	15	36	Operational	9	11	None	None	G	Manager Executive Mayor s Office	Agenda, Minutes & attendance register
	TL_G GPP _26		To promote democracy and sound governance	Portfolio	To ensure functionality of Portfolio committees within the financial year.	% in Implementation of Portfolio Resolutions	Percentage	0	100%	Operational	100%	0%	resolutions registers not developed by portfolio committees		R	Manager Executive Mayor s Office	Updated Resolutions Register
	TL_G GPP _27		To promote democracy and sound governance	IGR	To ensure functionality of IGR structures within the financial year.	# of IGR meetings held within the financial year	Number	1	4	Operational	1	1	None	None	G	Municipal Manager	Attendance Register
	TL_GGP P_2 8		To promote democracy and sound governance	IGR	To ensure functionality of IGR structures within the financial year.	% in Implementation of IGR Resolutions	Percentage	0	100%	Operational	100%				R	Municipal Manager	Updated Resolutions Register

	TL_G GPP _29		To promote democracy and sound governance	Ethics Committee	To ensure functionality of Council committees within the financial year	# of Ethics Committee Meeting held within the financial year	Number	10	4	Operational	1	1	None	None	G	Manager Executive Mayor s Office	Attendance Register
	TL_G GPP _31		To promote democracy and sound governance	Public Participation	To ensure public involvement in the affairs of the Municipalities	# of Public Participation Meetings held within the financial year	Number	4	4	Operational	N/A	N/A	N/A	N/A	N/A	Manager Executive Mayor s Office	Attendance Register, Minutes
	TL_G GPP _32		To promote democracy and sound governance	Public Participation	To ensure public involvement in the affairs of the Municipalities	% in Implementation of Public Participation Resolutions	Percentage	New	100%	Operational	N/A	N/A	N/A	N/A	N/A	Manager Executive Mayor s Office	Updated Resolutions Register
	TLG GPP _04		To promote democracy and sound governance	MPAC	To ensure functionality of Council committees within the financial year	# of MPAC meetings held within the financial year	Number	9	4	Operational	1	4	None	None	G	Manager Executive Mayor s Office	Agenda, Minutes & attendance register
	TLG GPP _05	M_9 5	To promote democracy and sound governance	MPAC	To ensure functionality of Council committee within the financial year	# of MPAC reports submitted to council held within the financial year	Number	4	4	Operational	1	0	Newly awaited members not trained	Ensure that the outstanding reports in the next quarter	R	Manager Executive Mayor s Office	Council resolution
	TL_G GPP _33		To promote democracy and sound governance	MPAC	To ensure functionality of Council committee within the financial year	% in Implementation of MPAC Resolutions within the financial year	Percentage	26	100%	Operational	N/A	N/A	N/A	N/A	N/A	Manager Executive Mayor s Office	Updated Resolutions register
	TLG GPP _06	M_9 1	To promote democracy and sound governance	Ward Committee	To ensure functionality of Council committee within the financial year	# of Ward District Committee Meetings held within the financial year	Number	0	4	Operational	N/A	N/A	N/A	N/A	N/A	Director Executive Mayor s Office	Agenda, Minutes & attendance register
	TLG GPP _07	PRC _72	To promote democracy and sound governance	Ward Committee	To ensure functionality of Council committee within the financial year	# of District Ward Committee Conference held within the financial year	Number	0	1	Operational	N/A	N/A	N/A	N/A	N/A	Manager Executive Mayor s Office	Agenda, Attendance register & Conference report
	TLG GPP _08		To promote democracy and sound governance	Management committee	To ensure functionality of administration	# of Management meetings held within the financial year	Number	14	12	Operational	3	4	None	None	G	Municipal Manager	Agenda, Minutes & attendance register

	TL_G GPP _34		To promote democracy and sound governance	Management committee	To ensure functionality of administration	% in implementation of MANCO Resolutions within the financial year	Percentage	100	100%	Operational	100%	100%	None	None	G	Municipal Manager	Updated Resolutions register
	TLG GPP _09		To promote democracy and sound governance	Labour Relations	To ensure functionality of Council within the financial year	# of LLF meetings held within the financial year	Number	14	12	Operational	3	2	LLF committee not yet constituted in January	LLF committee has been constituted on the 18th March and training finalised	R	Senior Manager Corporate	Agenda, Minutes & attendance register
	TLG GPP _10		To promote democracy and sound governance	Labour Relations	To ensure functionality of Municipality within the financial year	% in implementation of LLF resolutions within the financial year	Percentage (# of resolutions taken/ # of resolutions implemented)	64%	100%	Operational	100%	0%	LLF committee not yet constituted in January	LLF committee has been constituted on the 18th March and training finalised	R	Senior Manager Corporate	Updated Resolutions register
	TLG GPP _11		To promote democracy and sound governance	Public Participation	To ensure public involvement in the IDP review	# of IDP/Budget/ PMS REP Forum meetings held within the financial year	Number	6	5	Operational	1	1	None	None	G	Municipal Manager	Agenda & Attendance register
	TLG GPP _12		To promote democracy and sound governance	Public Participation	To ensure public involvement in the IDP/Budget review within a financial year	# of IDP/Budget/ PMS Steering Committee meetings within the financial year	Number	13	5	Operational	1	1	None	None	G	Municipal Manager	Agenda & Attendance register
	TLG GPP _13	M_7 8	To promote democracy and sound governance	Public Participation	To promote accountability within the municipality	% of complaints resolved	Percentage (# of resolutions taken/ # of resolutions implemented)	100%	100%	Operational	100%	0%	Unpaid invoices (R450 000)	payments with proper documentation are paid & the complainant will be followed up for resubmission	R	Director Executive Mayor's Office	Updated Complaints Management Register

	TLG GPP _14		To promote democracy and sound governance	Public Participati on	To ensure public involvement in Mayoral Imbizo 's within a financial year	# of quarterly Community feedback meetings held within a financial	Number	2	4	Operational	1	1	None	None	G	Director Executive Mayor s Office	Agenda & Attendance register
	TLG GPP _15	M_7 5	To promote democracy and sound governance	Public Participati on	To ensure public involvement in Municipal activities	# of quarterly Newsletters developed	Number	2	4	Operational	1	1	None	None	G	Director Executive Mayor s Office	Printed News letters
	TLG GPP _16	PRC _78	To promote democracy and sound governance	Committe es	To ensure functionality of Audit committee within a financial year	# of Audit Committee meetings held within the financial year	Number	9	5	Operational	1	2	None	None	G	Municipal Manager	Agenda, Minutes & Attendance register
	TLG GPP _17		To promote democracy and sound governance	Committe es	To ensure functionality of Audit committee within a financial year	# of Performance Audit Committee meetings held within the financial year	Number	4	4	Operational	1	2	None	None	G	Municipal Manager	Agenda, Minutes & Attendance register
	TLG GPP _18		To promote democracy and sound governance	Committe es	To ensure functionality of Audit committee within a financial year	% of Audit and Performance Audit Committee resolutions implemented within the financial year	Percentage	70%	100%	Operational	100%	61%	Slow implementatio n by Directorates	Implement the acceleration plan to deal with the resolutions	R	Municipal Manager	Audit Committee resolutions register

	TLG GPP _19		To promote democracy and sound governance	Risk	To ensure functionality of mitigation of risks committee within the financial year.	# of Council approved Risk Policy	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council Resolution
	TLG GPP _20	M_5 1	To promote democracy and sound governance	Risk	To ensure functionality of mitigation of risks committee within the financial year.	# of Council approved Risk strategy	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council Resolution
	TLG GPP _21	M_5 2	To promote democracy and sound governance	Risk	To ensure functionality of Risk committee within the financial year.	Council approved Fraud and Anti Corruption strategy	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council Resolution
	TLG GPP _22	M_4 5	To promote democracy and sound governance	Legal	To monitor response in terms of the fraud and corruption cases registered	% of Fraud and Corruption cases investigated	Percentage	0	100%	Operational	100%	No Cases instituted an investigation	N/A	N/A	N/A	Municipal Manager	Updated Fraud and Corruption case register
	TLG GPP _23	M_4 5	To promote democracy and sound governance	Audit	To ensure functionality of Council committee within the financial year	# of Unqualified Audit Opinion obtained by 31 december each year	Number	Qualified	1	Operational	1	0	Disclaimer audit opinion, none	Implementati on of the AG action plan	R	Municipal Manager	Auditor General Audit
	TL GGP P_5 0		To promote democracy and sound governance	IT	To promote democracy and sound governance	Number of super user accounts activities reviewed per quarter	Number	0	4	Operational	1	1	None	None	G	Senior Manager Corporate	Audit trail report
	TL GGP P_5 1		To promote democracy and sound governance	IT	To promote democracy and sound governance	Percentage of quarterly IT servers backups verified	Number	0	100%	Operational	100%	100%	None	None	G	Senior Manager Corporate	Audit trail report
	TL GGP P_5 2	M_15	To promote democracy abd sound governance	Internal Audit	Functionality of Audit within the financial year	Audit Committee approve Internal Audit Plan by 30 June each year	Number	1	1	1	N/A	N/A	N/A	N/A	N/A	Municipal Manager	AC approved Internal Audit Plan

	TL_ GGP P_5 3	M_16	To promote democracy abd sound governance	Internal Audit	Functionality of Audit within the financial year	Audit Committee approve revised Internal Audit Charter by 30 June each	Number	1	1	1	N/A	N/A	N/A	N/A	N/A	Municipal Manager	AC approved revised Internal Audit Charter
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MUNICIPAL TRANSFORMATION & DEVELOPMENT PROJECTS (2021/22)

MUNICIPAL TRANSFORMATION & DEVELOPMENT CAPITAL PROJECTS FOR 2021/22

Strategic Objective	Programme	Projects	Project Name	Start Date	Completion date	Project Owner	Source of funding	Original Budget	Adjusted Budget	3rd Quarter (1 Jan 31 Mar 2022)	3rd Quarter Actual Performance	Challenges	Corrective Measures	Results	Evidence required
Democratic society and sound governance	Administration	To Purchase & Deliver Air Conditioning System by 30 June 2022	Air Conditioning system	2021/07/01	2022/06/30	Senior Manager Corporate	MDM	R999 996	R999 996,00	70	90	None	None	G	Delivery note
Democratic society and sound governance	Administration	To purchase & Install Telephone PABX system	Telephone PABX system	2021/07/01	2022/06/30	Senior Manager Corporate	MDM	R1 500 000,00	R1 500 000,00	70	80	None	None	G	Delivery note
Democratic society and sound governance	IT	To purchase & deliver Audio Visu Equipment by 30 June 2022	Audio Visula Equipment	2021/07/01	2022/06/30	Senior Manager Corporate	MDM	R600 000,00	R 400 000,00	70	20	Delay in supply chain management processes	Finalise the procurement in the 4th quarter	R	Delivery note
Democratic society and sound governance	IT	To purchase & deliver computers by 30 June 2022	Computers	2021/07/01	2022/06/30	Senior Manager Corporate	MDM	R1 200 000,00	R 1 200 000,00	70	100	None	None	G	Delivery note
Democratic society and sound governance	IT	To purchase & deliver Data projectors by 30 June 2022	Data Projectors	2021/07/01	2022/06/30	Senior Manager Corporate	MDM	R120 000,00	R 60 000,00	70	20	Delay in supply chain management processes	Finalise the procurement in the 4th quarter	R	Delivery note

Democrati c society and sound governanc e	IT	To purchase & portable outdoor Enterprise LTE by 30 June 2022	Portable outdoor Enterprise LTE	2021/07/01	2022/06/30	Senior Manager Corporate	MDM	R36 000,00	R 36 000,00	70	20	Delay in supply chain management processes	Finalise the procurement in the 4th quarter	R	Delivery note
Democrati c society and sound governanc e	IT	To purchase & deliver Server by 30 June 2022	Server	2021/07/01	2022/06/30	Senior Manager Corporate	MDM	R300 000,00	R 500 000,00	70	20	Delay in supply chain management processes	Finalise the procurement in the 4th quarter	R	Delivery note
Democrati c society and sound governanc e	IT	To purchase & deliver video Conferencing system by 30 June 2022	Video Conferencin g System	2021/07/01	2022/06/30	Senior Manager Corporate	MDM	R180 000,00	R 180 000,00	70	20	Delay in supply chain management processes	Finalise the procurement in the 4th quarter	R	Delivery note

2021/22 CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS PER FOR THE YEAR

BASIC SERVICE DELIVERY PROJECTS

Region/ Ward	Strategic Objective	Programme		Projects description	Project Name	Start Date	Completion date	Project Owner	Source of funding	Original Budget	Adjusted Budget	3rd Quarter (1 Jan 31 Mar 2022)	3rd Quarter Actual Performance	Challenges	Corrective Measures		Evidence required
	To have integrated infrastructure development	Water		Construction of bulk Water supply at Selwane	Selwane water scheme phase 2	2021/07/01	2022/06/30	Senior Manager Technical	MIG	R2 536 224,00	R2 536 224,00	75	78%	None	None	G	Completion certificate
	To have integrated infrastructure development	Water	CWP_125	Construction of Hoedspruit bulk Water supply	Hoedspruit Bulk water supply	2021/07/01	2022/06/30	Senior Manager Technical	MIG	R15 904 896,00	R3 828 581,00	75	57%	Delay in appointment of service providers	Develop an implemenetation plan to accelerate the progress	R	Completion certificate
	To have integrated infrastructure development	Water		Construction of Sefototse to Ditshosini / ramahlatsi bulk water and water reticulation	Sefototse to Ditshosine bulk water/ ramahlatsi bulk water & reticulation	2021/07/01	2022/06/30	Senior Manager Technical	MIG	R14 270 868,00	R14 270 868,00	75	98%	None	None	G	Completion certificate
	To have integrated infrastructure development	Water	CWP_131	Design development, Refurbishment of pumps & construction of reservoirs	Kampersrus Bulk Water Reticulation and Scottia Water reticulation	2022/02/28	2022/06/30	Senior Manager Technical	MIG	R0,00	R1 100 000,00	50	52%	None	None	G	Completion certificate
	To have integrated infrastructure development	Water		Upgrading of Senwamokgope sewer bulklne & reticulation	Senwamokgope village/ Township sewer Bulklne- Reticulation and upgrade	2022/02/28	2022/06/30	Senior Manager Technical	MIG	R0,00	R2 420 064,00	50	85%	None	None	G	Completion certificate
	To have integrated infrastructure development	Water	CWP_134	Construction of Water Reticulation Thabina to Lenyenye Bulk Water supply	Thabina to Lenyenye	2021/07/01	2022/06/30	Senior Manager Technical	MIG	R39 999 996,00	R39 999 996,00	75	80%	None	None	G	Completion certificate
	To have integrated infrastructure development	Water		Refurbishment of Marivenu Water scheme	Mariveni Refurbishment	2022/02/28	2022/06/30	Senior Manager Technical	MIG	R0,00	R4 000 000,00	50	0	Delay in appointment of service providers	Develop an implemenetation plan to accelerate the progress	R	Completion certificate
	To have integrated infrastructure development	Water		Construction of Bolobedu Moshate water supply	Bolobedu Moshate Water Supply	2021/07/01	2022/06/30	Senior Manager Technical	MIG	R5 000 000,00	R5 000 000,00	75	0	Delay in appointment of service providers	Develop an implemenetation plan to accelerate the progress	R	Completion certificate
	To have integrated infrastructure development	Water		Construction of Water Reticulation at Eco-Park (Xikukwane) water reticulation	Eco-Park (Xikukwane) water reticuation	2021/07/01	2022/06/30	Senior Manager Technical	MIG	R4 629 552,00	R5 643 111,00	75	0	Delay in appointment of service providers	Develop an implemenetation plan to accelerate the progress	R	Completion certificate
	To have integrated infrastructure development	Water		Construction of Giyani water scheme Pipeline C & D (Makhuva)	Giyani Water Scheme Pipeline C and D (Makhuva)	2022/02/28	2022/06/30	Senior Manager Technical	MIG	R0,00	R2 244 038,00	50	0	Delay in appointment of service providers	Develop an implemenetation plan to accelerate the progress	R	Completion certificate
	To have integrated infrastructure development	Water		Construction of Ngove Water supply and reticulation	Ngove Water Supply & Reticulation	2022/02/28	2022/06/30	Senior Manager Technical	MIG	R0,00	R6 000 000,00	50	0	Delay in appointment of service providers	Develop an implemenetation plan to accelerate the progress	R	Completion certificate
	To have integrated infrastructure development	Water	CWP_170	Construction of Bulk Water Supply at Lulekani Water Scheme Benfarm	Lulekani Water Scheme Benfarm	2021/07/01	2022/06/30	Senior Manager Technical	MIG	R39 999 996,00	R39 999 996,00	75	0	Delay in appointment of service providers	Develop an implemenetation plan to accelerate the progress	R	Completion certificate

	To have integrated infrastructure development	Water		Refurbishment of Makhubidung Internal Network	Makhubidung Refurbishment of Internal network	2021/07/01	2022/06/30	Senior Manager Technical	MIG	R5 212 896,00	R5 212 896,00	75	0	Delay in appointment of service providers	Develop an implementation plan to accelerate the progress	R	Completion certificate
	To have integrated infrastructure development	Water	CWP_136	Construction of Makhushane Water Scheme	Makhushane Water Scheme	2021/07/01	2022/06/30	Senior Manager Technical	MIG	R39 999 996,00	R44 999 996,00	75	86%	None	None	G	Completion certificate
	To have integrated infrastructure development	Water		Construction of Modjadji Water scheme (Mokwasele)	Modjadji Water Scheme Mokwasele	2022/02/28	2022/06/30	Senior Manager Technical	MIG	R0,00	R1 890 530,00	50	0	Delay in appointment of service providers	Develop an implementation plan to accelerate the progress	R	Completion certificate
	To have integrated infrastructure development	Water		Upgrading of Nhlaniki Water Reticulation	Nhlaniki Upgrading Of Water Reticulation	2022/02/28	2022/06/30	Senior Manager Technical	MIG	R0,00	R1 198 530,00	50	0	Delay in appointment of service providers	Develop an implementation plan to accelerate the progress	R	Completion certificate
	To have integrated infrastructure development	Water		Refurbishment of internal water in kuranta village	Refurbishment of internal water in Kuranta village	2022/02/28	2022/06/30	Senior Manager Technical	MIG	R0,00	R3 029 166,00	50	0	Delay in appointment of service providers	Develop an implementation plan to accelerate the progress	R	Completion certificate
	To have integrated infrastructure development	Water		Augmentation of Rotterdam Ground Water Scheme	Rotterdam Ground Water Scheme	2022/02/28	2022/06/30	Senior Manager Technical	MIG	R0,00	R5 808 776,00	50	0	Delay in appointment of service providers	Develop an implementation plan to accelerate the progress	R	Completion certificate
	To have integrated infrastructure development	Water	CWP_133	Construction of Ritavi 2 Water Scheme Supply	Ritavi 2 Water Scheme	2021/07/01	2022/06/30	Senior Manager Technical	MIG	R39 999 996,00	R69 999 996,00	75	98	None	None	G	Completion certificate
	To have integrated infrastructure development	Water	CWP_135	Construction of Sekgosese Water Scheme supply and Borehole equipment	Sekgosese Water Scheme	2021/07/01	2022/06/30	Senior Manager Technical	MIG	R39 999 996,00	R59 999 996,00	75	98	None	None	G	Completion certificate
	To have integrated infrastructure development	Water	CWP_186	Upgrading and Extension of Thapane water scheme	Thapane water supply scheme - upgrading and extension	2021/07/01	2022/06/30	Senior Manager Technical	WSIG	R23 754 996,00	R18 874 400,00	75	80	None	None	G	Completion certificate
	To have integrated infrastructure development	Water		Upgrading of Thapane water scheme & reticulation	Thapane water supply scheme - upgrading and Reticulation	2021/07/01	2022/06/30	Senior Manager Technical	WSIG	R18 292 764,00	R3 804 875,00	75	80%	None	None	G	Completion certificate
	To have integrated infrastructure development	Water		Construction of Tours Water reticulation	Tours Water reticulation	2021/07/01	2022/06/30	Senior Manager Technical	MIG	R44 004 000,00	R48 763 362,00	75	29%	Delay in appointment of service providers	Develop an implementation plan to accelerate the progress	R	Completion certificate
	To have integrated infrastructure development	Water		Upgrading of Internal Water reticulation network Mageva	Upgrading of Internal Water Reticulation network - Mageva	2021/07/01	2022/06/30	Senior Manager Technical	WSIG	R3 000 000,00	R3 000 000,00	75	25	Delay in appointment of service providers	Develop an implementation plan to accelerate the progress	R	Completion certificate
	To have integrated infrastructure development	Water		Upgrading of Internal Water reticulation network Zava	Upgrading of Internal Water Reticulation network - Zava	2021/07/01	2022/06/30	Senior Manager Technical	WSIG	R19 519 560,00	R19 519 560,00	75	25	Delay in appointment of service providers	Develop an implementation plan to accelerate the progress	R	Completion certificate
	To have integrated infrastructure development	Water	CWP_137	Construction of water reticulation at Middle Letaba Water Scheme Cluster 6	Water Reticulation Infrastructure for Middle Letaba Water Scheme Cluster 6	2021/07/01	2022/06/30	Senior Manager Technical	MIG	R15 000 000,00	R1 728 000,00	75	80	None	None	G	Completion certificate

	To have integrated infrastructure development	Water	CWP_171	Construction of Thabina to Lenyenye Bulk Water Water Supply	Lephephane Bulk Water	2021/07/01	2022/06/30	Senior Manager Technical	MIG	R30 144 708,00	R11 674 082,00	75	83%	None	None	G	Completion certificate
	To have integrated infrastructure development	Water	CWP_140	Construction of 1550 VIP toilets units	Rural Household Sanitation (GGM)	2022/02/28	2022/06/30	Senior Manager Technical	MIG	R0,00	R20 512 129,00	50	25	None	None	G	Completion certificate
	To have integrated infrastructure development	Water	CWP_141	Construction of 1652 VIP toilets units	Rural Household Sanitation (GTM)	2021/07/01	2022/06/30	Senior Manager Technical	MIG	R22 547 016,00	R20 200 497,00	75	25	Service Providers were appointed in the 3rd quarter	Develop an implementation plan to accelerate the progress	R	Completion certificate
	To have integrated infrastructure development	Water	CWP_142	Construction of 1440 VIP toilets units	Rural Household Sanitation (GLM)	2021/07/01	2022/06/30	Senior Manager Technical	MIG	R18 730 380,00	R14 262 393,00	75	25	Service Providers were appointed in the 3rd quarter	Develop an implementation plan to accelerate the progress	R	Completion certificate
	To have integrated infrastructure development	Water	CWP_143	Construction of 1540 VIP toilets units	Rural Household Sanitation (BPM)	2022/02/28	2022/06/30	Senior Manager Technical	MIG	R0,00	R20 000 004,00	50	25	Service Providers were appointed in the 3rd quarter	Develop an implementation plan to accelerate the progress	R	Completion certificate
	To have integrated infrastructure development	Water	CWP_144	Construction of 670 VIP toilets units	Rural Household Sanitation (M LM)	2021/07/01	2022/06/30	Senior Manager Technical	MIG	R8 757 480,00	R10 735 161,00	75	25	Service Providers were appointed in the 3rd quarter	Develop an implementation plan to accelerate the progress	R	Completion certificate
	To have integrated infrastructure development	Water	CWP_191	Provision and Installation of Electrical Transformers	Electrical Transformers	2021/07/01	2022/06/30	Senior Manager Technical	WSIG	R1 500 000,00	R1 500 000,00	75	0	Awaiting confirmation of quotations Eskom	Follow up with Eskom and payment to be effected	R	Completion certificate
	To have integrated infrastructure development	Water	CWP_192	Refurbishment of Namakgale water treatment plant	Namakgale Refurbishment of water treatment plant	2021/07/01	2022/06/30	Senior Manager Technical	WSIG	R5 000 000,00	R6 800 004,00	75				R	Completion certificate
	To have integrated infrastructure development	Water	CWP_128	Upgrading of Tours Water Scheme Upgrading and water reticulation	Tours Bulk Water Scheme upgrading of Tours water Treatment Plant	2021/07/01	2022/06/30	Senior Manager Technical	MIG	R3 216 756,00	R23 713 643,00	75	80	None	None	G	Completion certificate
	To Improve community safety , health and social well-being	Fire	CWP_194	Upgrading of Security systems	Upgrading of Security Systems	2021/07/01	2022/06/30	Senior Manager Community	MDM	R249 996,00	R996,00	75	25			R	Delivery note & Installation certificate
	To Improve community safety , health and social well-being	Fire	CWP_200	To purchase and delivery of furniture	Provision of furniture	2021/07/01	2022/06/30	Senior Manager Community	MDM	R150 000,00	R196 500,00	75	25			R	Delivery note
	To Improve community safety , health and social well-being	Fire	CWP_168	To purchase & delivery of Fire rescue equipments	Vehicles	2021/07/01	2022/06/30	Senior Manager Community	MDM	R12 000 000,00	R12 000 000,00	75	25			R	Delivery note

MUNICIPAL FINANCIAL VIABILITY PROJECTS FOR 2021/22

MUNICIPAL FINANCE VIABILITY PROJECTS 2021/22

Strategic Objective	Program me	Projects	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	Adjusted Budget	3rd Quarter (1 Jan 31 Mar 2022)	3rd Quarter Actual Performance	Challenges	Corrective Measures	Results	Responsible Owner	Evidence required
To promote democracy and sound governance	Finance	To purchase & deliver Office Furniture for Finance Office by 30 June 2022	Office Furniture	2021/06/01	2022/06/30	CFO	MDM	R120 000,00	R120 000,00	70	90	None	None	G	CFO	Delivery note
To promote democracy and sound governance	Finance	To purchase & deliver municipal vehicles by 30 June 2022	Vehicles	2021/06/01	2022/06/30	CFO	MDM	R0.00	R1 500 000,00	50	70		None	G	CFO	Delivery note
To promote democracy and sound governance	Finance	To purchase & deliver municipal Graders by 30 June 2022 by 30 June 2022	Graders	2021/06/01	2022/06/30	CFO	MDM	R0.00	R110 000,00	50	70	None	None	G		Delivery note